# Managing Self Through a Crisis

April 2020

### WittKieffer | 🔺 C M A



#### **LEADING STRONG IN A TIME OF CRISIS - WEBINAR SERIES**

### **Featured Speakers**







Andrew Chastain Chief Executive Officer WittKieffer

### Terence Bostic, Ph.D.

Managing Partner CMA Henry Hummert, Ph.D. Senior Consultant CMA

### **Key Takeaways**

- Strong and effective leaders take good care of themselves.
- Ability to self-manage -> highly successful leaders.
- Healthy self-focus is required for you, your organization, your team, and your family.
- You cannot lead others if your tank is empty.
- You must model it for others.

### A Model for Self-Management



## Managing Your Situation(s)

Think of ways to buffer or prioritize this input.

Delegation Set limits	Scheduled meetings and check-ins	Borrow triage techniques
-----------------------	--	-----------------------------

**ACTION PLAN:** What are you doing now to buffer your input? What changes do you want to try to make over the next 30 days?

### Managing Your Situation(s)

Build your social support network.

You are leading more anxious people than you ever have before

Talk to people you trust

Utilize your executive coach

**ACTION PLAN:** What are you doing now? Who do you want to add in that would be helpful to you (and potentially them)?



## Managing Your Situation(s)

Maximize your time/workflow management skills.

Write out and prioritize tasks

Check in with your leader to ensure alignment of priorities Cut down on clutter; keep top priorities in front of you

**ACTION PLAN:** What do you want to modify about your priority list? Are there ingrained ways you spend your time that you need to change?

## Managing Your Situation(s) - A Summary

What are your options for managing your "input"?

- Think of ways to buffer or prioritize this input.
- Utilize your social support network.
- Maximize your time/workflow management skills.



## Managing Your Thoughts/Self-Talk

- Self-talk:
  - Thinking; inner dialogue
- We can't control our situations, but we can control how we perceive and process them.
- Every time we think, we are talking to ourselves.
- Self-talk has a huge impact on how we ultimately feel and act.
- Shaping self-talk is a critical tool for leaders during extended crises.

### How Does It Work?

- Managing your brain helps you avoid cognitive overload and unhealthy thinking.
- You can always control what you tell yourself about the situation.
- It has a big impact on how you feel, and how you act.

NEGATIVE	RATIONAL	
"I cannot handle this."	"This is a tough situation."	
"My team will lose faith in me."	"We need to mobilize."	
"This will turn out badly."	"I am not in this alone."	

### **Differentiate Your Thinking**

WORRY	PROBLEM-SOLVING THINKING
Negative Open-ended Repetitive "Ain't it awful?"	Focused on solutions or action plans Time-limited More cognitive than emotional

Listen for this type of talk in others and help them adjust.

Schedule "Worry Time" if you need it.

WittKieffer

### **Focusing Your Mind**

- Grief takes the color out of the picture. Don't live in the black and white.
  - You must do this intentionally.

TRY IT!	TRY IT!	TRY IT!
Review the Three Good Things website and begin to practice it. <5 minutes per day with documented benefits. https://happyproject.in/three-good-things/ https://bmjopen.bmj.com/content/7/5/e015826	If you are not vigorously active for 30 minutes a day at least three time a week, consider this as both treatment and prophylaxis for the extraordinary stress you are under now.	Jon Kabat-Zinn showed how practicing mindfulness (focusing your mind in a particular direction) can help with stress reduction and pain reduction. Try it for even just five minutes using apps like Calm or Headspace.

### Managing Your Response(s)

#### RESPOND

#### REACT

- More cognitive and thoughtful
- Think first, make decision, then act
- Making a choice
- Usually best long-term

- Based on feelings
- Act and then process afterward
- Adaptive in an emergency/danger situation
- Not as helpful for long-term planning and thinking

### **Self-Management Skills Require Practice**

- You might feel clumsy at first and must practice to get better.
  - Be kind to yourself 30 days makes a habit!
- Practicing and modeling these skills; it's not self-indulgence, it's good for the team.
- We need to model effective self-focus behaviors to build resilience for ourselves and our teams.
  It's part of your COVID-19 response.
  - Stress affects everyone. Focus on how we respond.

**ACTION PLAN:** How can I be a good role model for my team?







## Thank You

